# Q1/FY2019 IR information

(FYE March 2020)

Augst 5, 2019

**FUJI OIL HOLDINGS INC.** 

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# 1. Consolidated profit and loss summary(FY2019Q1)

		(Unit: JPY 100 million)						
		FY2018	FY2019	Y	′oY			
		Q1	Q1	Change	Rate of increase			
	Vegetable Oils and Fats	271	246	( 25)	(9.1)%			
	Industrial Chocolate	195	408	+213	+109.5%			
Revenue	Emulsified and Fermented Ingredients	210	206	( 3)	(1.5)%			
	Soy-based ingredients	89	89	( 0)	(0.3)%			
	Total	764	949	+185	+24.2%			
	Vegetable Oils and Fats	16	19	+3	+21.0%			
	Industrial Chocolate	32	10	( 22)	(68.7)%			
Operating	Emulsified and Fermented Ingredients	10	9	( 1)	(10.0)%			
profit	Soy-based ingredients	9	10	+1	+16.7%			
	Consolidated adjustment / group administrative expenses	( 8)	( 8)	( 0)	(1.7)%			
	Total	58	40	( 18)	(31.7)%			
	Operating margin	7.6%	4.2%	(3.4)pt	-			
Ordinary pr	ofit	57	35	( 23)	(39.3)%			
Net income Owners of	attributable to parent	35	32	( 3)	(7.8)%			
EBITDA		84	80	(5)	(5.4)%			
ROE		8.8%	8.2%	(0.6)pt	-			
Cash flows	from operating activities	57	19	(38)	(67.2)%			
Cash flows	from investing activities	( 46)	( 42)	+3	+7.2%			
Free cash f	low	11	( 24)	(35)	_			
Net interest	t-bearing loans	445	1,452	+1,007	+226.2%			
Net operati	ng capital	617	726	+110	+17.8%			
Net interest	t-bearing loans/EBITDA	1.3x	4.6x	+3.3x	_			
CCC (Cash	conversion cycle)	103days	123days	+ 20日	_			

Operating profit

#### <Key points >

Although increased in the Vegetable Oils and Fats and Soy-based ingredients, operating income decreased by 31.7% from the same period last year due to a decrease in profits in the Americas in Industrial Chocolate.

#### < By Division >

#### Vegetable Oils and Fats

Although sales of hard butters for chocolate decreased, income increased thanks to the normalization following the impact of cold climate in the Americas and improved profitability for raw materials in Europe.

#### Industrial Chocolate

In addition to sales of chocolate for ice cream decreased in Japan, sales decreased in Brazil and we recorded a reversal on the futures evaluation for Blommer.

#### Emulsified and Fermented Ingredients

Although sales of cream and other products in Japan, income decreased as there were no unrealized gains on inventory assets this fiscal year.

#### Soy-based ingredients

Income increased on firm sales of soy protein ingredients and soy protein foods.

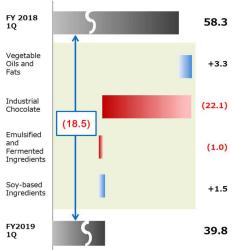
#### ■Net income attributable to Owners of parent

Income declined despite the gain from sales of fixed assets and overcoming the impact of the Northern Osaka earthquake in FY2018.

#### ■CCC

Long term due to new Blommer consolidation. 107 days except Blommer.

### FY2019Q1 Operating profit analysis



58.3	(JPY 100 million)
+3.3	[+]Improved profitability in Japan, Americas, Europe
(22.1)	[+]Sales growth in Europe [-]Decrease in Japan, Americas
(1.0)	[+]Improvement in Japan [-]not recording unrealized gains on inventory assets this fiscal year.
+1.5	[+]firm sales of soy protein ingredients sales, growth for soy protein foods.
39.8	Include group administrative expenses

Operating profit	FY18 Q1	FY19 Q1	YoY	Analysis
Industrial Chocolate	32.2	10.1	(22.1)	
Japan	15.0	13.6	(1.5)	Lower chocolate for ice cream sales volume.
Americas			(21.5)	
Industrial Chocolate     32.2     10.       Japan     15.0     13       Americas     1     13       Harald, Blommer     1     13       Blommer.reversal of the futures evaluate SE Asia     2.2     2       China     0.2     0       Europe     0.1     1			(12.0)	Blommer:Results surpassed projections deu to sale growth for Value-Added products and improved profitability. Harakl:Declined in profitability due to a reaction to th Easter sales season, which was strong in the previous year, and a decline in sales volume, but it generally progressed as planned.
	1		(9.5)	Reversal of the futures evaluation within expectations
SE Asia		2.0	(0.2)	
China	0.2	0.4	0.2	
Europe	0.1	1.0	0.9	Firm sales
Group administrative	0.1	0.1	(0.1)	

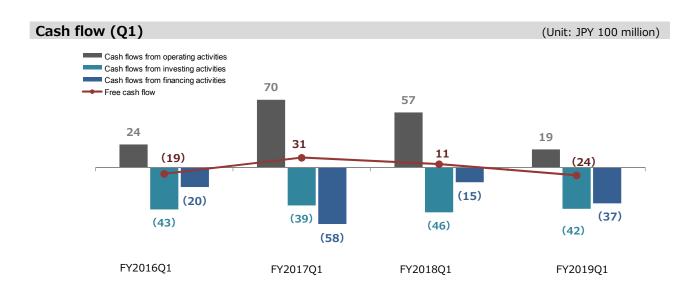
# +2. Consolidated balance sheets

•2. Consolidated balance sheets (Unit: JPY 100 million)											
	FY2018 Year-end	FY2019 Q1	vs.end of previous FY	Major factors of change							
Current assets	1,854	1,801	(53)	Decrease in cash and deposits							
Fixed assets	1,980	2,002	+22	Increase in Right-of-use assets							
Deffered assets	-	3	+3	Recorded bond issue cost							
Total assets	3,834	3,806	(28)								
Intrest-bearing loans	1,605	1,608	+3	Increase in long term debt, Decrease in short term debt							
Other liabilities	637	592	(45)	Decrease in payables, Increase in lease liability							
Total liabilities	2,242	2,200	(42)								
Total net assets	1,592	1,606	+14	Increase in profit, dcreased dividend payment							

# +3. Consolidated cash flow

<ol> <li>Consolidated cash flow</li> </ol>				(Unit: JPY 100 million)
	FY2018 Q1	FY2019 Q1	YOY	Major factors of change
Income before income taxes	52	43	(8)	
Depreciation expenses	27	32	+5	
Goodwill amortization	2	9	+7	
Other changes	( 23)	( 66)	(43)	
Cash flows from operating activities	57	19	(38)	
Cash flows from investing activities	( 46)	( 42)	+3	
Free cash flow	11	( 24)	(35)	
Loan procurements/ repayments	7	( 13)	(19)	
Dividend payments, acquisition of treasury stock, etc.	( 22)	( 24)	(2)	
Cash flows from financing activities	( 15)	( 37)	(22)	
Net increase in cash and cash equivalents	( 8)	( 58)	(49)	
Cash and cash equivalents at end of period	122	156	+34	

(Note)Depreciation expenses includes depreciation expenses for both tangible fixed assets and intangible fixed assets.



### +4. Consolidated benchmarks

+4. Consolidated benchmarks	5			(	Unit: JPY 100 million)
	FY2017	FY2018	FY2018	FY2019	FY2019
	Full-year	Q1	Full-year	Q1	Forecast
EBITDA	310	84	300	80	392
Capital Expenditures	147	41	159	29	220
Depreciation expenses	100	25	110	29	107
Intrest-bearing loans	566	567	1,605	1,608	1,535
Net interest-bearubg loans	436	445	1,392	1,452	1,366
Net operating capital	633	617	171	726	745
Net interest-bearing loans/EBITDA	1.4	1.3	4.6	4.6	3.5
Net assets per share (JPY)	1,864	1,841	1,820	1,835	1,954
Equity ratio	59.2%	59.0%	40.8%	41.4%	42.7%
D/E ratio	0.35	0.36	1.03	1.02	0.91
Net D/E ratio	0.28	0.28	0.87	0.90	0.80
Cash flows from operating activities	282	57	226	19	320
Free cash flow	137	11	( 565)	( 24)	101
ROE	8.8%	8.8%	7.3%	8.2%	9.4%
ROA	7.4%	8.5%	5.5%	3.6%	5.7%
Operating profit margin	6.7%	7.6%	6.2%	4.2%	5.6%
CCC	103 days	103 days	*105days	123 days	105days

(Note ) Depreciation expenses indicates depreciation expenses for tangible fixed assets.

Net assets indicates net assets related to common stock excluding holdings by non-controlling interests.

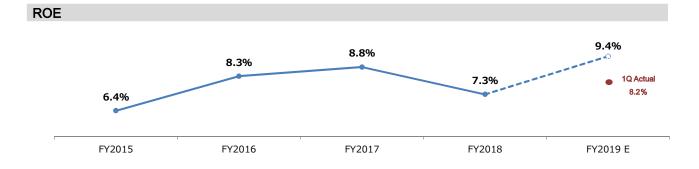
D/E Ratio = interest-bearing debt / Equity

Net D/E Ratio=Net interest-bearing debt(interest-bearing debt - cash and deposits)/shareholder's equity

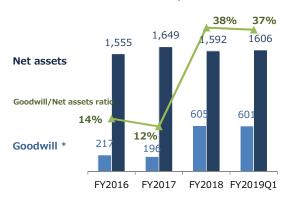
ROE = net income /Average equity at beginning and end of period

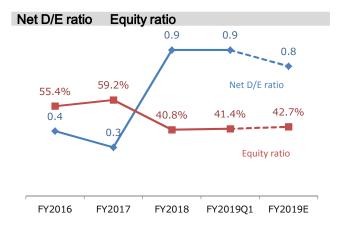
ROA = ordinary income / Average total assets at beginning and end of period

\*Blommer is no included



Goodwill / Net assets ratio (Unit: JPY 100 million)





\* Goodwill in a broad sence

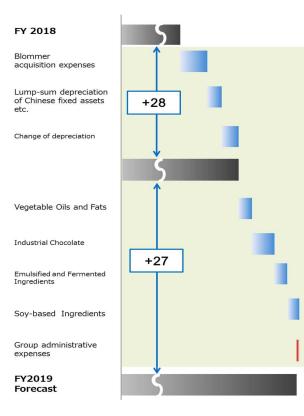
# •5. FY2019 Forecast

### FY2019 Forecast

					,	
			FY2019	١	YoY	
		FY 2018	forecast	Change	Rate of	■Operating profit
				-	increase	<key points=""></key>
	Vegetable Oils and Fats	1,097	1,139	+42	+3.9%	In addition to expecting recovery for the Vegetable Oils Americas, we expect the Industrial Chocolate division to
	Industrial Chocolate	686	1,874	+1,188	+173.3%	expenses and Blommer new consolidation contributions
Revenue	Emulsified and Fermented Ingredients	865	915	+50	+5.8%	amortization methods in Japan (fixed rate method > stra yen),Planning for high profits on sales growth for the Ja
	Soy-based ingredients	361	372	+11	+3.0%	improved sales of soy protein foods in the Soy-based Ir
	Total	3,008	4,300	+1,292	+42.9%	
	Vegetable Oils and Fats	81	91	+9	+11.5%	<by division=""> Vegetable Oils and Fats</by>
Revenue Operating profit	Industrial Chocolate	74	103	+29	+38.5%	In Japan and Europe, we anticipate the improvement in we plan to increace overall profits by sales increased in
	Emulsified and Fermented Ingredients	33	43	+10	+29.5%	butters for chocolate.And also, we plan to overcoming the and increasing sales of hard butters for chocolate in N
	Soy-based ingredients	33	41	+8	+25.6%	Industrial Chocolate
	Consolidated adjustment / group administrative expenses	( 37)	( 38)	(1)	(3.9)%	Plan to increase profits by overcoming the Blommer acc consolidation of Blommer.By region, we plan to increase
	Total	185	240	+55	+29.5%	increase sales in Asia and China.
Operating	margin	6.2%	5.6%	(0.6)pt	-	Emulsified and Fermented Ingredients
Ordinary p	rofit	182	220	+38	+21.0%	In addition to increasing customers and developing proc Japan,we are planning on increased profits through full-
Net income Owners of	e attributable to parent	116	152	+36	+31.2%	plant. Soy-based ingredients

\*Will change segments and segment names. Changing Confectionary and Bakery Ingredients to Industrial Chocolate and Emulsified and Fermented Ingredients, Oils and Fats to Vegetable Oils and Fats, and Soy to Soybased Ingredients.

### FY2019 forecast operating profit analysis



(JPY 100 million)

#### 185

(Unit: JPY 100 million)

In addition to expecting recovery for the Vegetable Oils and Fats business in Asia and the Americas, we expect the Industrial Chocolate division to overcome Blommer acquisition expenses and Blommer new consolidation contributions, and a change in depreciation and amortization methods in Japan (fixed rate method > straight line method, +0.8 billion yen),Planning for high profits on sales growth for the Japanese chocolate business and improved sales of soy protein foods in the Soy-based Ingredients business.

In Japan and Europe, we anticipate the improvement in raw materials to settle. However, we plan to increace overall profits by sales increased in Southeast Asia mainly around hard butters for chocolate.And also,we plan to overcoming the impact of cold weather and hurricanes

Plan to increase profits by overcoming the Blommer acquisition expenses and the new consolidation of Blommer.By region, we plan to increase sales of colored chocolate in Japan and

In addition to increasing customers and developing products to meet customer needs in Japan,we are planning on increased profits through full-year contributions in China from new

Plan to increase profit by recovering sales of soy protein ingredients and increasing sales of

and increasing sales of hard butters for chocolate in North America

Recorded as industrial chocolate business expenses in FY2018 +13

functional agents such as water soluble soy polysaccharides.

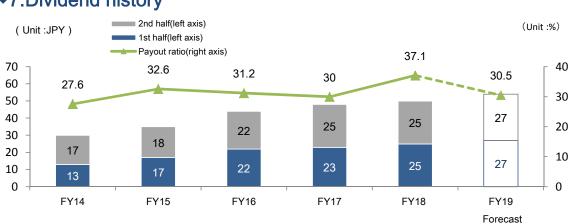
- Depreciation of Chinese +5 Measures for global expansion of chocolate +2 +7
- Change from Declining balance method to Straight-line method in Japan area +8
- 213 Operating profit after considering special factors
  - [Positive aspects] Improved profitability in Asia, and Americans +6
- [Positive aspects] Japan area Blommer contributes to the full year +11
- [Positive aspects] New China Plant contributes to the full year +6
- +5 [Positive aspects] Sov protein food sales stagnant
- (1)

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### ◆6.Capital expenditures, Depreciation expenses history (Unit:JPY 1 million)

25,000 Capital expenditures (consolidated) - Depreciation expenses (consolidated) 22,000 20,000 15,000 15,943 15,347 14,698 13,611 10,000 11,156 10,700 10,992 9,995 9,593 9,206 8,232 5,000 2,926 ٠ 2,857 0 2014 2015 2016 2017 2018 2019 2019 Q1 Forecast

		(Unit : billion Yen )
	Q1/FY2019	FY2019 Forecast
Capital expenditures:	2.9	22.0
Major expenditures		
New production plant for Japanese textured soy protein	0.09	
New production plant for USA Oils and Fats	0.5	5.1
Capital expenditures for Blommer	0.2	1.3
Total depreciation expenses	2.9	10.7



								ι	Jnit:JPY
	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Forecast
1st half	12	12	13	13	17	22	23	25	27
2nd half	12	13	13	17	18	22	25	25	27
Payout ratio	24.9%	25.8%	27.4%	27.6%	32.6%	31.2%	30.0%	37.1%	30.5%
Total	24	25	26	30	35	44	48	50	54

# 7.Dividend history

### \*8. Revenue, Operating profit (by region, division) (Q1)

Revenue												(Unit: JP)	(1 million)
	FY	lar	han	Ame	ricas	Souther	ast Asia	Ch	ina	Fur	ope	Consolidated	
		Japan		Ane		Southeast Asia		01	-	Lui	•	Total	
			VS.		VS.		VS.		VS.		VS.		VS.
			Previous		Previous		Previous		Previous		Previous		Previous
			Year		Year		Year		Year		Year		Year
Vegetable	2019 1Q	8,387	( 818)	6,956	( 244)	4,617	( 121)	597	( 214)	4,046	( 1,072)	24,606	( 2,467)
Oils and Fats	2018 1Q	9,205		7,200		4,738		811		5,118		27,073	
Industrial	2019 1Q	8,495	( 468)	28,115	21,221	2,628	511	662	( 68)	866	115	40,769	21,311
Chocolate	2018 1Q	8,963		6,894		2,117		730		751		19,458	
Emulsified and	2019 1Q	14,785	( 733)			3,012	285	2,841	133			20,639	( 315)
Fermented Ingredients	2018 1Q	15,518				2,727		2,708				20,954	
Soy-based	2019 1Q	8,278	63					637	( 94)			8,916	( 31)
Ingredients	2018 1Q	8,215						731				8,947	
Revenue	2019 1Q	39,947	( 1,956)	35,072	20,978	10,258	675	4,740	( 243)	4,912	( 958)	94,930	18,496
total	2018 1Q	41,903		14,094		9,583		4,983		5,870		76,434	

(Note) The Above revenue are revenue to outside customers (revenue after eliminating inside sales).

The European area is divided into segments Vegetable Oils and Fats and Industrial Chocolate from FY2019Q1 (conventionally represented using Industrial Chocolate in Vegetal Oils and Fats segments). In the above, FY20181Q results have also been retroactively revised.

#### Operating profit

Operating p	Operating profit (Unit: JPY 1 million)														(	Unit: JPY	1 million)
	FY	Japan Americas		Southea	Southeast Asia China			Europe		Eliminated		Group administrative expenses		Consolidated Total			
			VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year
Vegetable	2019 1Q	812	73	479	157	323	0	63	( 30)	416		( 179)				1,916	
Oils and Fats	2018 1Q	739		322		323		93		66		39				1,584	
Industrial	2019 1Q	1,356	( 147)	( 703)	( 2,151)	199	( 22)	43	22	103	91	7	(5)			1,006	( 2,213)
Chocolate	2018 1Q	1,503		1,448		221		21		12		12				3,219	
Emulsified and Fermented	2019 1Q	624	270			162	108	206	( 13)			( 116)	( 462)			877	( 97)
Ingredients	2018 1Q	354				54		219				346				974	
Soy-based	2019 1Q	921	100					92	91			14	( 43)			1,027	147
Ingredients	2018 1Q	821						1				57				880	
Consolidated	2019 1Q	28	( 28)	9	2	( 11)	( 14)					2	68				
adjustment	2018 1Q	56		7		3						(66)					
Group administrative	2019 1Q													( 846)	( 13)	( 846)	( 13)
expenses	2018 1Q													( 833)		( 833)	
Operaing profit	2019 1Q	3,743	270	( 214)	( 1,991)	673	72	377	41	519	440	( 272)	( 662)	( 846)	( 13)	3,981	( 1,845)
total	2018 1Q	3,473		1,777		601		336		79		390		( 833)		5,826	

The European area is divided into segments Vegetable Oils and Fats and Industrial Chocolate from FY2019Q1 (conventionally represented using Industrial Chocolate in Vegetable Oils and Fats segments). In the above, FY20181Q results have also been retroactively revised.

### Key points

Segment	Area	FY2019 1Q							
	Japan	Increased income on continuing focus on profitability.							
	Americas	Increased income on recovery from the climate last year							
Vegetable Oils and Fats	Southeast Asia	Although sales volume for hard butters for chocolate decreased, improved profitability for commodity ois and fats resulted in income that was largely unchanged from the previous fiscal year.							
	China	Lower sales volume for hard butters for chocolate resulted in lower income.							
	Europe	Income increased on improved profitability for raw materials.							
	Japan	Income decreased on lower chocolate for ice cream sales volume.							
Industrial	Americas	Blommer sales volume increased but in addition to a reversal of a futures evaluations, income decreased significantly on lower sales volume.							
Chocolate	Southeast Asia	Existing business sales were firm but income decreased on goodwill depreciation.							
	China	Income increased on improved profitability.							
	Europe	Income increased on firm sales.							
	Japan	Income increased due to sales growth for cream for desserts.							
Emulsified and	Southeast Asia	Income increased on improved profitability for Preparations.							
Fermented	China	Filling sales increased but income decreased on lower sales of margarine and shortening.							
Ingredients	Consolidated adjustment	Income decreased on normalization after recording unrealized gains on inventory assets from the previous fiscal year.							
Say based	lanan	Income increased on firm sales of soy protein ingredients and improved profitability.							
Soy-based ingredients	Japan	Income increased on the recovery of sales for soy protein foods.							
ingredients	China	Income increased on sales growth for soy protein foods, etc.							

# (Reference)Revenue, Operating profit (by region, division)(FY)

Revenue											(	Unit: JP)	( 1 million)	
	FY	Jap	ban	Americas Southeast As			ast Asia	CI	nina	Eu	rope	Consolidated		
			VS.		VS.		VS.		VS.		VS.		VS.	
			Previous		Previous		Previous		Previous		Previous		Previous	
			Year		Year		Year		Year		Year		Year	
Vegetable Oils	2019 E	36,900	118	29,700	918	20,400	2,607	3,400	507	23,500	78	113,900	4,225	
and Fats	2018	36,782	( 502)	28,782	( 2,392)	17,793	194	2,893	( 653)	23,422	( 552)	109,675	( 3,903)	
anu rais	2017	37,284		31,174		17,599		3,546		23,974		113,578		
Industrial	2019 E	39,400	840	133,400	116,153	11,600	1,738	17,247	( 2,374)			155,058	( 1,004)	
Chocolate	2018	38,560	1,100	17,247	(2,374)	9,862	728	19,621	2,062			156,062	9,231	
	2017	37,460		19,621		9,134		17,559				146,831		
Emulsified and	2019 E	64,000	1,513			13,400	2,034	14,100	1,461			91,500	5,008	
Fermented	2018	62,487	( 3,544)			11,366	418	12,639	2,113			86,492	(1,013)	
Ingredients	2017	66,031				10,948		10,526				87,505		
Soy-based	2019 E	34,500	1,371					2,700	( 281)			37,200	1,090	
-	2018	33,129	( 1,861)					2,981	(33)			36,110	(1,894)	
Ingredients	2017	34,990						3,014				38,004		
Revenue	2019 E	174,800	3,841	163,100	117,070	45,400	6,378	23,200	1,790	23,500	78	430,000	129,156	
	2018	170,959	( 4,805)	46,030	(4,765)	39,022	1,341	21,410	1,981	23,422	(552)	300,844	(6,801)	
total	2017	175,764	,	50,795		37,681		19,429		23,974	. ,	307,645		

(Note) The above revenue are revenue to outside customers (revenue after eliminating inside sales).

\*The avove profit of Europe are before separating "Vegetable Oils and Fats" and "Industrial Chocolate".

### Operating profit

Vegetable Oils         2019 E         3,66           and Fats         2018         3,98           2017         2,77           Industrial         2019 E         6,68           Chocolate         2017         6,14           Emulsified and         2019 E         2,36           Fermented         2018         1,82           Ingredients         2017         2,62           Soy-based         2018         2,64	34 1,199 35 0	2,210	ericas VS. Previous Year 457		vS. Previous	Cł	nina VS.	Eu	rope VS.	Elim	inated		ministrative enses		
Vegetable Oils         2018         3,96           and Fats         2017         2,78           Industrial         2019 E         6,66           Chocolate         2018         6,42           Emulsified and         2019 E         2,36           Fermented         2018         1,86           Ingredients         2017         2,62           Soy-based         2019 E         3,43           Ingredients         2018         2,64	Previous Year 52 (322) 54 1,199 55 0		Previous Year		Previous		VS.		VS.	1	1/0	onpe		Consolidated Total	
Vegetable Oils         2018         3,96           and Fats         2017         2,78           Industrial         2019 E         6,66           Chocolate         2017         6,12           Emulsified and         2019 E         2,36           Fermented         2018         1,86           Ingredients         2017         2,62           Soy-based         2019 E         3,43           Ingredients         2018         2,64	Year 52 (322) 34 1,199 35 0		Year								VS.		VS.		VS.
Vegetable Oils         2018         3,96           and Fats         2017         2,78           Industrial         2019 E         6,66           Chocolate         2017         6,12           Emulsified and         2019 E         2,36           Fermented         2018         1,86           Ingredients         2017         2,62           Soy-based         2019 E         3,43           Ingredients         2018         2,64	62 (322) 84 1,199 85 0		Year				Previous		Previous		Previous		Previous		Previous
Vegetable Oils         2018         3,96           and Fats         2017         2,78           Industrial         2019 E         6,66           Chocolate         2017         6,12           Emulsified and         2019 E         2,36           Fermented         2018         1,86           Ingredients         2017         2,62           Soy-based         2019 E         3,43           Ingredients         2018         2,64	34 1,199 35 0		457		Year		Year		Year		Year		Year		Year
2018         3,92           and Fats         2017         2,75           Industrial         2019 E         6,66           Chocolate         2017         6,14           Emulsified and         2019 E         2,36           Fermented         2018         1,83           Ingredients         2017         2,62           Soy-based         2019 E         3,43           Lorredients         2018         2,64	85 0	1,753		1,498	569	419	113	1,294	129	1	( 8)			9,084	936
2017         2,75           Industrial         2019 E         6,66           Chocolate         2017         6,14           Emulsified and         2019 E         2,36           Fermented         2018         1,83           Ingredients         2017         2,26           Soy-based         2019 E         3,43           Lorredients         2018         2,64			(545)	929	(284)	306	(186)	1,165	735	9	(58)			8,148	860
Industrial         2018         6,44           Chocolate         2017         6,12           Emulsified and         2019 E         2,36           Fermented         2018         1,83           Ingredients         2017         2,62           Soy-based         2018 E         3,43           Ingredients         2018 E         2,64	7 241	2,298		1,213		492		430		67				7,288	
Chocolate         2018         6,42           2017         6,12           Emulsified and         2019 E         2,36           Fermented         2018         1,83           Ingredients         2017         2,62           Soy-based         2018 E         3,43           Inorredients         2018 Z018         2,64		2,351	991	1,141	180	74	102			43	1,349			10,296	2,864
2017         6,14           Emulsified and         2019 E         2,36           Fermented         2018         1,83           Ingredients         2017         2,62           Soy-based         2018 E         3,43           Inorredients         2018 Z018         2,64	6 302	1,360	(43)	961	175	(28)	(136)			(1,306)	(1,347)			7,432	(1,051)
Loss L         Loss L <thl <="" thr="">         Loss L         Loss L</thl>	.4	1,403		786		108				41				8,483	
Ingredients         2017         2,62           Soy-based         2019 E         3,43           Ingredients         2018         2,64	533 533			868	670	1,117	126			( 49)	( 349)			4,300	980
Soy-based         2019 E         3,43           Ingredients         2018         2,64	30 (792)			198	(1,056)	991	408			300	285			3,320	(1,152)
Soy-based 2018 2,64	2			1,254		583				15				4,472	
2018 2,64	33 785					559	(25)			138	82			4,130	841
Ingredients 0.47	8 (522)					584	279			56	(14)			3,289	(257)
2017 3,17	0					305				70				3,546	
Consolidated 2019 E 23	32 1,420	0	9	15	60	(29)	(29)			(218)	( 1,461)				
adjustment 2018 (1,18	8) (1,436)	(9)	(16)	(45)	(38)					1,243	1,491				
2017 24	.8	7		(7)						(248)					
Group 2019 E												(3,809)	( 144)	(3,809)	(144)
administrative 2018												(3,665)	(357)	(3,665)	(357)
expenses 2017												(3,308)		(3,308)	
Operaing profit 2019 E 16,37	7 2,655	4,561	1,458	3,523	1,479	2,140	287	1,294	129	( 85)	( 386)	(3,809)	( 144)	24,000	5,475
2018 13 72	2 (1,249)	3,103	(606)	2,044	(1,202)	1,853	366	1,165	735	301	356	(3,665)	(357)	18,525	(1,956)
total 2017 14,97		3,709	. ,	3,246		1,487		430		(55)		(3,308)	. ,	20,481	, ,

\*Will change segments and segment names. Changing confectionary and bakery ingredients to industrial chocolate and emulsified and fermented ingredients, oils and fats to vegetable oils and fats, and soy to soy-based ingredients.

\*The avove operating profit of Europe are before separating "Vegetable Oils and Fats" and "Industrial Chocolate".

From FY2018, we have changed format so that corporate expenses recorded for the Group main office and certain area management company are indicated separately.

· Will change segments and segment names. Changing confectionary and bakery ingredients to industrial chocolate and emulsified and fermented ingredients, oils and fats to vegetable oils and fats, and soy to soy-based ingredients. We will also change areas from Asia to Southeast Asia and China.

#### Key points

Segment	Area	FY2018	FY2019					
	Japan	Profit improved on stable raw materials prices and a	We will continue to focus on profitable sales but expect profits to					
	Japan	continued focus on profitability.	decline.					
Vegetable	Americas	Profits declined mainly due to climate and other special	We forecast increased profits on growth in sales of hard butters					
Oils and Fats	Americas	factors.	for chocolate and other products.					
	Southeast Asia	Profits declined on decreased sales of raw materials	We are planning for increase profits on growth in sales of hard					
	Southeast Asia	such as commodity oils and fats.	butters for chocolate.					
	Japan	Sales were firm for gift products and colored chocolate.	We expect increased profits on contributions from the expanded					
	Japan		colored chocolate production line, and other factors.					
Industrial	Americas	We focused on profitable sales but profit decline on	We are planning for increased profits on contributions from the					
Chocolate	Americas	depreciation of the Brazilian real and other factors.	new consolidation of Blommer.					
Chocolate	Coutboost Asia	Profits increased thanks to firm sales in China.	In addition to the consolidation of IFS, we will implement sales					
	Southeast Asia, China		expansion strategies to increase sales in Southeast Asia and					
	onna		China.					
Emulsified and		Sales grew thanks to the start of operations of new plant	We plan to increase profits by expanding sales in new Japanese					
Fermented		in China but profit decreased on lower sales in Japan.	markets and earning full-year contributions from new plant in					
Ingredients			China.					
		Profits declined due to decreased sales resulting from	We will increase profits by recovering sales of soy protein foods.					
Soy-based ingredients		the renovations at the plant making soy protein foods.						

### +9. Mid-term strategic products Sales volume (YoY)

					FY2	017			FY			FY2	018			FY	FY2019	FY
Segment	Product		1Q	2Q	1st half	3Q	4Q	2nd half	2017	1Q	2Q	1st half	3Q	4Q	2nd half	2018	1Q	2019 E
		Japan	105%	90%	97%	102%	100%	101%	99%	96%	98%	97%	96%	96%	96%	97%	97%	100%
		Americas	89%	89%	89%	76%	88%	82%	85%	104%	103%	104%	109%	93%	101%	102%	98%	119%
Vegetable	Hard butters	SE Asia	92%	98%	95%	133%	111%	122%	108%	112%	102%	107%	80%	98%	88%	97%	98%	102%
Oils and Fats	for chocolate	China	106%	97%	102%	128%	116%	122%	114%	83%	103%	90%	96%	87%	91%	91%	73%	103%
		Europe	113%	91%	102%	100%	105%	102%	102%	92%	105%	98%	90%	90%	90%	93%	84%	98%
		Total	96%	93%	95%	105%	102%	104%	99%	103%	102%	103%	91%	95%	93%	97%	94%	105%
		Japan	99%	101%	100%	99%	107%	103%	102%	102%	91%	96%	99%	90%	95%	96%	93%	103%
		Americas	100%	72%	89%	91%	89%	90%	89%	93%	92%	92%	102%	135%	110%	101%	<mark>87%</mark>	<mark>106%</mark> *
		SE Asia	128%	121%	124%	147%	107%	123%	124%	104%	98%	101%	101%	107%	104%	103%	120%	127%
Industrial Chocolate	Chocolate	China	88%	100%	95%	95%	85%	89%	92%	141%	114%	127%	114%	121%	118%	122%	99%	106%
Chocolate		Europe	114%	106%	110%	104%	101%	102%	105%	122%	131%	127%	91%	117%	105%	123%	123%	105%
		Total	104%	95%	100%	103%	99%	101%	101%	100%	96%	98%	105%	110%	107%	103%	102%	110%
		Blommer(Ref)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	107%	- *
	C	Japan	93%	105%	98%	110%	110%	110%	104%	104%	101%	102%	94%	99%	96%	99%	107%	103%
Emulsified and	Cream	SE Asia	95%	117%	107%	131%	137%	134%	120%	132%	103%	115%	99%	106%	103%	109%	129%	116%
Fermented	M	Japan	100%	94%	97%	98%	100%	99%	98%	96%	98%	97%	96%	92%	94%	96%	84%	94%
Ingredients	Margarine / shortening	China	112%	114%	113%	116%	104%	110%	110%	95%	99%	97%	92%	122%	106%	103%	94%	145%
	Filling	China	160%	159%	160%	178%	145%	159%	160%	161%	132%	145%	139%	141%	140%	142%	115%	116%
	Soy protein ingredients	Japan	105%	106%	105%	100%	100%	100%	103%	104%	104%	104%	105%	102%	104%	104%	101%	103%
Soy-based	Soy protein foods	Japan	94%	99%	97%	84%	81%	83%	89%	83%	84%	83%	103%	105%	104%	93%	108%	106%
Ingredients Functional agents	Functional agents	Japan	106%	111%	108%	96%	99%	98%	103%	96%	107%	102%	91%	107%	99%	101%	96%	113%

\*1 Blommer is no included

\*2 Blommer incorporate in the Fuji Oil Group P/L is carried out from February to April as 1Q.

YoY comparison figures are calculated based on the same period as the consolidated fiscal year.

#### Key points(FY2019 Q1)

	Japan decreased on a continued focus on profitable sales. In the Americas, sales were firm but decreased year on year.
Vegetable Oils and Fats	In Southeast Asia, sales were relatively firm but decreased year on year.
Industrial	In Japan, income decreased on lower sales of chocolate for ice cream and, in the Americas, a shift in the timing of Easter resulted in the dispersal of shipment timing.In Southeast Asia, income thanks to contributions from Industrial Food Servings (Australia) purchased in July 2018 and firm sales of colored items in Australia. Blommer income increased on firm sales in the North America.
Fermented	In Japan, sales of cream to dessert and café chain markets increased. Sales volume for margarine and shortening decreased due to a focus on improved profitability. In Southeast Asia, sales increased in areas such as Thailand and India. In China, income decreased for margarine and shortening following a normalization following a large increase in sales through the previous fiscal year. Sales of filling were favorable, recording double-digit growth.
Soy-based Ingredients	Soy protein ingredients were favorable on sales for protein products. Soy protein foods increased thanks to a recovery from the decline following plant renovations last year. Functional agent sales declined on a shift in sales timing.

## 10. Market prices for major related raw materials / Major currency rates

- For international markets of major raw materials that could influence our Groups business, this is a list of benchmarks for yen-converted prices and thus may differ from actual market prices for raw materials used.
- Usage periods and allowance assignment periods differ by half a year to reflect our Groups raw material allowance timing.

#### Transitions in Major relevant raw material markets (after yen conversion)

For FY20181H For FY2019 1H For FY20182H For FY20192H 130% 120% 110% Cacao beans (London futures) Soybean meal (Chicago futures) 100% Currency (JPY/USD) 90% EU whole milk powder (published byUSDA) 80% Raw palm oil (CIF Rotterdam JPY/KG) 70% EU butter (published by USDA) 60% 50% Raw Palm Kernel oil (CIF Rotterdam 40% 30% 2017/10 2018/1 2018/4 2018/7 2018/10 2019/1 2019/4 2019/7

\*Market prices from Oct. 1, 2017 set to 100.

#### Major currency rates

		FY2018	FY2018	FY2019	vs. Previo	FY2019	
		Q1		Q1	Difference	Change	forecast
\$	P/L	108.30	110.43	110.20	1.90	+ 1.8%	113.00
Ψ	B/S	106.24	111.00	110.99	+4.75	+ 4.5%	
BRL	P/L	33.40	30.38	29.23	( 4.17)	(12.5)%	28.25
DRL	B/S	31.97	28.65	28.49	( 3.48)	(10.9)%	
€	P/L	133.22	130.42	125.15	( 8.07)	(6.1)%	132.00
Ð	B/S	130.52	127.00	124.56	( 5.96)	(4.6)%	
RMB	P/L	17.05	16.72	16.33	( 0.72)	(4.2)%	16.50
	B/S	16.92	16.16	16.47	( 0.45)	(2.7)%	

Our group uses exchange contracts for purchasing

# +11. Progress of Mid-Term Business Plan

	Basic Strategy
Portfolio shift	Basic policy
Strengthen management Strengthen strategy Profit structural	<ul><li>①Core competence</li><li>②Growth of soy b</li><li>③Functional high-</li></ul>
Develop global Management structure governance	Cost reductions

Basic policy

Ocore competence enhancement
Ogrowth of soy business
Functional high-value added products business development

④Cost reductions and alignment with global standards

FY2019 FY2016 FY2017 FY2018 FY2020 target Forecast 9.4% ROE 8.3% 8.8% 7.3% 10.0% Net sales margin ratio 4.1% 4.5% 3.8% Approx. 5.0% \_ 107.5% 113.6% 78.5% Approx. 115% Total return on asset financial leverage 2.5x Approx. 1.8x 1.8x 1.7x EPS 140.8 yen 159.9yen 134.7yen 176.8yen 3 year CAGR EPS EPS growth rate 7.9% CAGR 8% 31.2% 13.5% (15.7)% +31.2% 3 year CAGR Operating profit 24.0 billion Operating profit 19.7 billion 20.5 billion 18.5 billion 6.8% CAGR 6% Operating profit growth rate 16.9% 4.0% +29.5% (9.5)% Payout ratio Payout ratio 31.2% 30.0% 37.1% 30.5% 30-40% 16.5 28.2 22.6 32.0 3 year total 4year cumulative CF Operating cash flow 100billion billion billion billion billion 82.8 billion \*105days 105 days CCC 110 days 103 days 10 day Account receivable 74 days 76 days Wholsale assets 65 days 57 days contraction Trade payable 30 days 29 days 15.9 22.0 3 year total 4 year total of about 14.7 13.6 Capital expenditure 60-70billion yen billion billion billion billion 52.6 billion Blommer assurances of 50 billion M&A IFS yen infunding

\*Blommer is no included

# 12.Topics

May 2019	Support of the recommendations of the Task Force on Climate-related Financial
Way 2019	Disclosure (TCFD) and Participation in the TCFD Consortium
June 2019	Issuing Public Hybrid Bonds(Subordinated Bonds)
July 2019	Publish 2019 Sustainability Report (in Japanese)
July 2019	Establishment of Fuji Brandenburg GmbH