# FY2018 IR information

(FYE March 2019)

May 8, 2019

**FUJI OIL HOLDINGS INC.** 

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#### ♦1. Consolidated profit and loss summary (4Q : Jan. - Mar. 2019) 4th Quarter Result (Unit: 1PV 100 million)

401 Q				(Unit: JPY	100 million)
		FY2017	FY2018	Yo	ъY
		4Q	4Q	Change	Rate of increase
	Oils and Fats	293	266	(27)	(9.2)%
Revenue	Confectionery and Bakery Ingredients	391	390	(1)	(0.2)%
*	Soy	88	86	(3)	(3.2)%
	Total	772	742	(30)	(3.9)%
	Oils and Fats	19	18	(1)	(5.5)%
Operating	Confectionery and Bakery Ingredients	32	13	(18)	(57.7)%
Operating profit ※	Soy	5	6	+1	+17.7%
	Consolidated adjustment / group administrative expenses	(10)	(12)	(2)	(23.1)%
	Total	47	26	(21)	(44.4)%
Operating margin		6.0%	3.5%	(2.5pt)	-
Ordinary profit		44	25	(19)	(42.3)%
Net income Owners of	e attributable to parent	27	26	(1) (3.9)	

%From FY2018, Fuji Oil (THAILAND)'s segment was changed from Oils and Fats to Confectionery and Bakery Ingredients.

Up to FY2017, we distributed corporate expenses between segments but from expenses

FY2018 corporate expenses are recorded as corporate. The values for FY2018 adjusted value and rate of change exclude FY2017 corporate expenses.

### Key points of financial accounting(FY2018 4Q)

· Regarding 4Q operating profit, decreased sales of fats and oils and confectionary and bakery ingredients in Asia as well as Blommer acquisition expenses (1.3 billion yen), and the lump-sum depreciation of residual book value in China (0.5 billion yen) resulted in decreased profits. However, due to firm sales of oils and fats in Japan, increased 0.5 billion yen from revised plan on February 2019.

Oils and Fats:

Focus on profitable sales in Japan and improved profitability in Europe but profits decreased in Asia and the Americas, resulting in an overall decrease in profits.

 Confectionery and Bakery Ingredients:

Lump-sum depreciation of Chinese fixed assets

40/FY2018

(3 months)

· Soy:

Sales of filling and margarine in China and sales of chocolate in Japan were firm but sales of preparations in Asia declined. Also, profits decreased on recording Blommer acquisition expenses (1.3 billion yen). Profit improved on favorable sales of soy protein foods and water soluble soy polysaccharides.

(JPY 100 million) 4Q/FY2017 46.6 (3 months) Oils and Fats (0.3)Confectionery and Bakery Ingredients (except Preparations) +0.8 (0.4)Soy Group administrative (2.2)expenses 46.2 Preparations (2.9) Blommer (20.3)acquisition expenses

### 4Q(Jan. - Mar. 2019) operating profit analysis



25.9

### ♦2. Consolidated profit and loss summary(FY2018)

### FY2018 total

FY20	18 total			(Uni	t: JPY 100 million)
		FY2017	FY2018	YoY	
		Total	Total	Change	Rate of increase
	Oils and Fats	1,136	1,097	(39)	(3.4)%
Revenue	Confectionery and Bakery Ingredients	1,561	1,551	(10)	(0.6)%
	Soy	380	361	(19)	(5.0)%
Operating profit	Total	3,076	3,008	( 68)	(2.2)%
	Oils and Fats	73	81	+9	+11.8%
Oneuntin	Confectionery and Bakery Ingredients	130	108	( 22)	(17.0)%
•	Soy	35	33	(3)	(7.3)%
profit	Consolidated adjustment / group administrative expenses	( 33)	(37)	(4)	(10.8)%
	Total	205	185	(20)	(9.5)%
	Operating margin	6.7%	6.2%	(0.5)pt	-
Ordinary	profit	200	182	(18)	(9.0)%
Net incom Owners o	ne attributable to f parent	137	116	( 22)	(15.7)%
EBITDA		310	300	(10)	(3.4)%
ROE		8.8%	7.3%	(1.5)pt	-
Cash flov	vs from operating activities	282	226	(56)	(19.7)%
Cash flov	vs from investing activities	( 145)	( 791)	(646)	(445.1)%
Free cas	h flow	137	( 565)	(702)	_
Net inter	est-bearing loans	436	1,392	+956	+219.3%
Net oper	ating capital	633	171	(463)	(73.0)%
Net inter	est-bearing loans/EBITDA	1.4x	4.6x	+3.2x	_
CCC (Cas	sh conversion cycle)	103days	*105days	(2)days	-

### Key points of financial accounting(FY2018)

,	
Operating profit	The Oils and Fats business saw increased profits on sales growth in Japan and Europe. However, in addition to stagnant sales of preparations in the Confectionery & Bakery Ingredients business and decreased profits for the Soy business, profits decreased on expenses related to the acquisition of Blommer (1.3 billion yen) and the lump-sum depreciation of the residual book value for fixed assets in China (0.5 billion yen).
• Oils and Fats:	Although North America was impacted by cold weather and hurricanes, and sales of commodities in Asia were sluggish, revenues increased thanks to a continued focus on profitable sales in Japan and thanks to improved profitability for raw materials in Europe.
• Confectionery and Bakery Ingredients:	Continued to record firm sales for domestic chocolate, and filings and margarine in China but profit decreased due to low sales of preparations by the confectionary and bakery ingredients business in Asia, decreased profits in the Americas due to depreciation of Brazillian real, and due to Blommer acquisition expenses.
• Soy :	We recorded operating losses due to the shutdown of certain plants in relation to capital expenditures for the soy protein foods business, sluggish sales after the resumption of plant operations, and sales delays for functional agents.
<ul> <li>Net income attributable to Owners of parent :</li> </ul>	We lossed attributable to disaster related losses and impairment associated with JILIN FUJI PROTEIN CO., LTD.
• CCC:	CCC is 105 days without Blommer. Only Blommer is 137 days .
2019 total operati	ing profit analysis

#### FY2018 total operating profit analysis

+6

0

(26)

FY 2017

Oils and Fats

Soy

Confectionery and Bakery Ingredients (except Preparations)

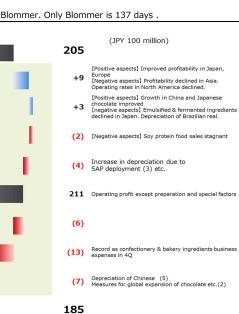
Group administrative expenses

Preparations

Blommer acquisition expenses

Lump-sum depreciation of Chinese fixed assets

FY2018





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## ♦3. Consolidated balance sheets

♦3. Consolidated balance	(Unit: JPY 100 million)			
	FY2017	FY2018	vs.end of	Major factors of change
	Year-end	Year-end	previous FY	Major factors of change
Current assets	1,308	1,854		Increase in cash and deposits, accounts receivable,inventories
Fixed assets	1,399	1,980	+581	Increase in goodwill
Total assets	2,707	3,834	+1,127	
Intrest-bearing loans	566	1,605	+1,038	Increase in debt
Other liabilities	492	637	+145	Increase in account payable
Total liabilities	1,058	2,242	+1,183	
Total net assets	1,649	1,592	· · ·	Decrease in capital surplus, decrease in currency conversion adjustment accounts

### Key points of financial accounting(FY2018)

#### Assets section

:With the acquisition of Blommer, inventory assets increased by current assets and tangible fixed assets and Goodwill by fixed assets. As a result, total assets at the end of fiscal 2018 increased significantly to ¥ 383.4 billion (YoY+ ¥ 112.7 billion).

#### Liabilities section

:With the acquisition of Blommer, short-term debt increased+ ¥ 94.5 billion from the end of FY17 and long-term debt increased+ ¥ 14.3 billion. As a result, the total debt at the end of fiscal 2018 increased significantly to 224.2 billion yen (YoY +18.3 billion yen). Net Assets section

: Shareholders' equity increased due to an increase in retained earnings, but total accumulated other comprehensive income decreased due to a decrease in foreign currency translation adjustment.

As a result, total net assets at the end of fiscal 2018 decreased to ¥ 159.2 billion (YoY (¥ 5.7 billion) ).

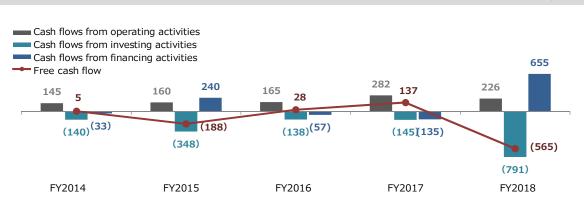
# ♦4. Consolidated cash flow

4. Consolidated cash flo	(Unit: JPY 100 million)			
	FY2017	FY2018	YOY	Major factors of change
Income before income taxes	188	165	(23)	Decrease in operating profit
Depreciation and amortization	109	120	+11	
Other changes	( 15)	( 59)	(44)	Decrease in receivable, increace in inventories
Cash flows from operating activities	282	226	(56)	
Cash flows from investing activities	( 145)	(791)	(6/6)	Increace in acquisition expense of Blommer
Free cash flow	137	(565)	(702)	
Loan procurements/ repayments	( 92)	754	+846	Increace in debt for acquisition of Blommer
Dividend payments, acquisition of treasury stock, etc.	( 43)	( 99)	(57)	
Cash flows from financing activities	(135)	655	+789	
Cash and cash equivalents from newly consolidated subsidiaries at beginning of period	2	-	(2)	
Net increase in cash and cash equivalents	1	82	+81	
Cash and cash equivalents at end of period	130	212	+82	Althought increace in investment,increase in debt.

(Note)Depreciation expenses includes depreciation expenses for both tangible fixed assets and intangible fixed assets. Net increase in cash and cash equivalents is taken into account the effect of exchange rate change on cash and cash equivalents.

### **Cash flow**

(Unit: JPY 100 million)



### ♦ 5. FY2019 Forecast

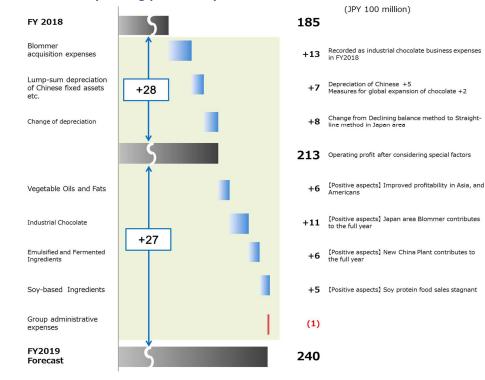
### FY2019 Forecast

FY20	19 Forecast					(Unit: JPY	100 million)	
			FY 2018		FY2019	Yo		
					forecast	Change	Rate of increase	
	Vegetable Oils and Fats		1,097		1,139	+42	+3.9%	
	Industrial Chocolate		686		1,874	+1,188	+173.3%	
Revenue	Emulsified and Fermented Ingredients		865		915	+50	+5.8%	
	Soy-based ingredients		361		372	+11	+3.0%	
	Total		3,008	ĺ	4,300	+1,292	+42.9%	
	Vegetable Oils and Fats		81		91	+9	+11.5%	
	Industrial Chocolate			74		103	+29	+38.5%
Operating	Emulsified and Fermented Ingredients		33	ĺ	43	+10	+29.5%	
profit	Soy-based ingredients		33		41	+8	+25.6%	
	Consolidated adjustment / group administrative expenses		(37)		( 38)	(1)	+3.9%	
	Total		185		240	+55	+29.5%	
Operating margin			6.2%	ĺ	5.6%	(0.6)pt	-	
Ordinary	profit		182	ĺ	220	+38	+21.0%	
Net income Owners of	e attributable to parent		116	ĺ	152	+36	+31.2%	

\*Will change segments and segment names. Changing confectionary and bakery ingredients to industrial use chocolate and emulsified and fermented ingredients, oils and fats to vegetable oils and fats, and soy to soy-based ingredients.

### Key points of financial accounting(FY2019)

Operating profit	In addition to expecting recovery for the Vegetable Oils and Fats business in Asia and the Americas, we expect the Industrial Use Chocolate division to overcome Blommer acquisition expenses and Blommer new consolidation contributions, and a change in depreciation and amortization methods in Japan (fixed rate method > straight line method, +0.8 billion yen),Planning for high profits on sales growth for the Japanese chocolate business and improved sales of soy protein foods in the Soy-based Ingredients business.	
<ul> <li>Vegetable Oils and Fats:</li> <li>Industrial Chocolate:</li> </ul>	In Japan and Europe, we anticipate the improvement in raw materials to settle but sales increased in Southeast Asia mainly around hard butters for chocolate.However, we plan to increase overall profits by overcoming the impact of cold weather and hurricanes in North America and increasing sales of hard butters for chocolate. Plan to increase profits by overcoming the Blommer acquisition expenses and the new consolidation of Blommer.By region, we plan to increase sales of colored chocolate in Japan and increase sales in Asia and China.	
• Emulsified and Fermented Ingredients:	In addition to increasing customers and developing products to meet customer needs in Japan, we are planning on increased profits through full-year contributions in China from new plant.	
<ul> <li>Soy-based Ingredients</li> </ul>	Plan to increase profit by recovering sales of soy protein ingredients and increasing sales of functional agents such as water soluble soy polysaccharides.	



### FY2019 forecast operating profit analysis

# ♦6. Consolidated benchmarks

<b>♦6. Consolidated benchmarks</b> (Unit: JP										
	FY2016	FY2017	FY2018		FY2019					
	Full-year	Full-year	Full-year		Forecast					
EBITDA	299	310	300		392					
Capital Expenditures	136	147	159		220					
Depreciation expenses	96	100	110		152					
Intrest-bearing loans	657	566	1,605		1,535					
Net interest-bearubg loans	529	436	1,392		1,366					
Net operating capital	629	633	171		745					
Net interest-bearing	1.8	1.4	4.6		3.5					
loans/EBITDA										
Net assets per share (JPY)	1,754	1,864	1,820		1,954					
Equity ratio	55.4%	59.2%	40.8%		0.43					
D/E ratio	0.44	0.35	1.03		0.91					
Net D/E ratio	0.36	0.28	0.87		0.80					
Cash flows from operating activities	165	282	226		320					
Free cash flow	28	137	(565)		101					
ROE	8.3%	8.8%	7.3%		9.4%					
ROA	7.3%	7.4%	5.5%		5.7%					
Operating profit margin	6.7%	6.7%	6.2%		5.6%					
ССС	110days	103days	*105days		105days					

(Note ) Depreciation expenses indicates depreciation expenses for tangible fixed assets.

Net assets indicates net assets related to common stock excluding holdings by non-controlling interests.

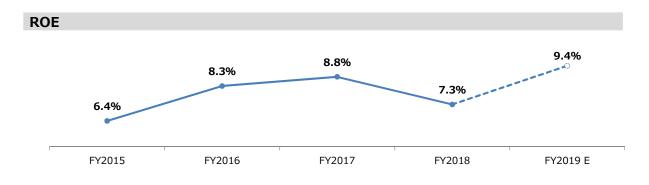
D/E Ratio = interest-bearing debt / Equity

Net D/E Ratio=Net interest-bearing debt(interest-bearing debt - cash and deposits)/Equity capital

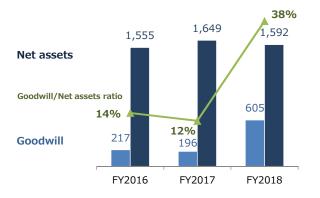
ROE = net income /Average equity at beginning and end of period

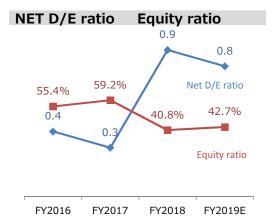
ROA = ordinary income / Average total assets at beginning and end of period

\*Blommer is no included



### Goodwill/Net assets ratio (Unit: JPY 100 million)

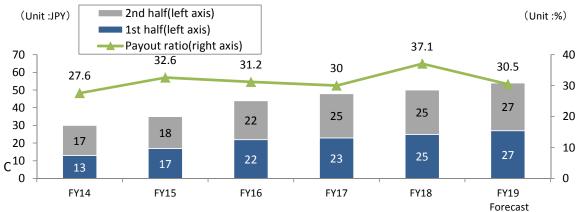




# •7.Capital expenditures, Depreciation expenses history (Unit: JPY 1 million)

25,000												
20,000 -	Capital expenditures (consolidated) Depreciation expenses (consolidated)											
15,000 -		15,347	13,611	14,698	15,943							
10,000 -	11,156 8,232	9,206	9,593	9,995	10,992	10,700						
5,000 -		, ,			,							
	2014	2015	2016	2017	2018	2019 Forecast						
FY 202	18			FY 2019 Forec	ast							
Capital	expenditures:	JPY 15.9 b	oillion	Capital expenditu	ires: JPY	22 billion						
Major e	expenditures			Major expenditur	es							
New p	production plant	for Chinese Filling		New production	plant for USA Oi							
Marga	arine:	JPY 2.3 bi	llion		JPY	5.1 billion						
New p	production plant	for USA Oils and F		Capital expendit	tures for Blomme							
		JPY 1.2 bil	lion		JPY	1.3 billion						
Total de	epreciation expe	enses: JPY 11.0 b	villion	Total depreciation	n expenses: JPY :	10.7 billion						

# **♦8.Dividend history**



								ι	Jnit:JPY
	FY11	FY12	FY13	FY14	FY15	FY16	FY17	FY18	FY19 Forecast
1st half	12	12	13	13	17	22	23	25	27
2nd half	12	13	13	17	18	22	25	25	27
Payout ratio	24.9%	25.8%	27.4%	27.6%	32.6%	31.2%	30.0%	37.1%	30.5%
Total	24	25	26	30	35	44	48	50	54

### ♦9. Revenue, Operating profit (by region, division) (FY) \*After change segments, segment namese

(1). Revenue (Unit: JPY 1 million)														
	FY	Jap	ban	Ame	Americas		ericas Southeast Asia		China		Europe		Consolidated Total	
			VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year	
Vegetable	2019E	36,900	118	29,700	918	20,400	2,607	3,400	507	23,500	78	113,900	4,225	
Vegetable Oils and Fats	2018	36,782	(502)	28,782	(2,392)	17,793	194	2,893	(653)	23,422	(552)	109,675	(3,903)	
Olis allu Fats	2017	37,284		31,174		17,599		3,546		23,974		113,578		
	2019E	39,400	840	133,400	116,153	11,600	1,738	3,000	104			187,400	118,834	
Industrial Chocolate	2018	38,560	1,100	17,247	(2,374)	9,862	728	2,896	554			68,566	9	
Chocolate	2017	37,460		19,621		9,134		2,342				68,557		
Emulsified and	2019E	64,000	1,513			13,400	2,034	14,100	1,461			91,500	5,008	
Fermented	2018	62,487	(3,544)			11,366	418	12,639	2,113			86,492	(1,013)	
Ingredients	2017	66,031				10,948		10,526				87,505		
Cau haaad	2019E	34,500	1,371					2,700	(281)			37,200	1,090	
Soy-based Ingredients	2018	33,129	(1,861)					2,981	(33)			36,110	(1,894)	
Ingredients	2017	34,990						3,014				38,004		
Revenue	2019E	174,800	3,841	163,100	117,070	45,400	6,378	23,200	1,790	23,500	78	430,000	129,156	
total	2018	170,959	( 4,805)	46,030	(4,765)	39,022	1,341	21,410	1,981	23,422	(552)	300,844	(6,801)	
total	2017	175,764		50,795		37,681		19,429		23,974		307,645		

(Note) The Above revenue are revenue to outside customers (revenue after eliminating inside sales).

#### (2). Operating profit

... -

Other changes	FY	Jap		Ame		Southea		Ch	ina	Eu	rope	Elim	inated	admin	oup istrative ienses		olidated otal
			VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year		VS. Previous Year
Vegetable	2019E	3,662	( 322)	2,210	457	1,498	569	419	113	1,294	129	1	(8)			9,084	936
Oils and Fats	2018	3,984	1,199	1,753	(545)	929	(284)	306	(186)	1,165	735	9	(58)			8,148	860
	2017	2,785		2,298		1,213		492		430		67				7,288	
Industrial	2019E	6,687	241	2,351	991	1,141	180	74	102			43	1,349			10,296	2,864
Chocolate	2018	6,446	302	1,360	(43)	961	175	(28)	(136)			(1,306)	(1,347)			7,432	( 1,051)
chocolate	2017	6,144		1,403		786		108				41				8,483	
Emulsified and	2019E	2,363	533			868	670	1,117	126			(49)	(349)			4,300	980
Fermented	2018	1,830	(792)			198	(1,056)	991	408			300	285			3,320	( 1,152)
Ingredients	2017	2,622				1,254		583				15				4,472	
Sov-based	2019E	3,433	785					559	(25)			138	82			4,130	841
Ingredients	2018	2,648	(522)					584	279			56	(14)			3,289	(257)
Ingredients	2017	3,170						305				70				3,546	
Consolidated	2019E	232	1,420	0	9	15	60	(29)	(29)			(218)	(1,461)				
adjustment	2018	(1,188)	(1,436)	(9)	(16)	(45)	(38)					1,243	1,491				
aujustment	2017	248		7		(7)						(248)					
Group	2019E													(3,809)	(144)	(3,809)	(144)
administrative	2018													(3,665)	(357)	(3,665)	(357)
expenses	2017													(3,308)		(3,308)	
Operaing	2019E	16,377	2,655	4,561	1,458	3,523	1,479	2,140	287	1,294	129	(85)	(386)	(3,809)	(144)	24,000	5,475
profit	2018	13,722	(1,249)	3,103	(606)	2,044	(1,202)	1,853	366	1,165	735	301	356	(3,665)	(357)	18,525	(1,956)
total	2017	14,971		3,709		3,246		1,487		430		(55)		(3,308)		20,481	

(Unit: JPY 1 million)

#### Key points

•From FY2018, we have changed format so that corporate expenses recorded for the Group main office and certain area management company are indicated separately. •Due to the realignment of Fuji Oil Thailand (Oils and Fats→Confectionery and Bakery Ingredients), results are presented after retroactive adjustments.Group administrative expenses are not recorded within operating income of each segment.

Will change segments and segment names. Changing confectionary and bakery ingredients to industrial chocolate and emulsified and fermented ingredients, oils and fats to vegetable oils and fats, and soy to soy-based ingredients.

•We will also change areas from Asia to Southeast Asia and China.

Vegetable Oils Japan : In FY2018, profit improved on stable raw materials prices and a continued focus on profitability. In FY2019, we will continue to focus on and Fats profitable sales but expect profits to decline. Americas: In FY2018, profits declined mainly due to climate and other special factors. In FY2019, we forecast increased profits on growth in sales of hard butters for chocolate and other products. Southeast In FY2018, profits declined on decreased sales of raw materials such as commodity oils and fats. In FY2019, we are planning for increase Asia: profits on growth in sales of hard butters for chocolate. Industrial In FY2018, sales were firm for gift products and colored chocolate. In FY2019, we expect increased profits on contributions from the expanded Japan : Chocolate colored chocolate production line, and other factors. Americas: In FY2018, we focused on profitable sales but profit decline on depreciation of the Brazilian real and other factors. In FY2019, we are planning for increased profits on contributions from the new consolidation of Blommer. Southeast In FY2018, profits increased thanks to firm sales in China. In FY2019, in addition to the consolidation of IFS, we will implement sales expansion strategies to increase sales in Southeast Asia and China. Asia China: Emulsified and In FY2018, sales grew thanks to the start of operations of new plant in China but profit decreased on lower sales in Japan. In FY2019, we plan Fermented to increase profits by expanding sales in new Japanese markets and earning full-year contributions from new plant in China. Ingredients In FY2018, profits declined due to decreased sales resulting from the renovations at the plant making soy protein foods. In FY2019, we will Soy-based Ingredient increase profits by recovering sales of soy protein foods.

# (Reference). Revenue, Operating profit (by region, division) (FY) \*before change segments, segment names

(	1 `	).	Revenue
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# (Unit: JPY 1 million)

	FY	Jar	ban	А	sia	Ame	ericas	Eu	rope		lidated
								-	•	Тс	otal
			VS.		VS.		VS.		VS.		VS.
			Previous		Previous		Previous		Previous		Previous
			Year		Year		Year		Year		Year
Oils and	2018	36,782	(502)	20,686	(459)	28,782	(2,392)	23,422	(552)	109,675	(3,903)
Fats	2017	37,284	(1,379)	21,145	1,416	31,174	3,920	23,974	3,132	113,578	7,088
Tats	2016	38,663		19,729		27,254		20,842		106,490	
Confectionery	2018	101,047	( 2,443)	36,763	3,813	17,247	(2,374)			155,058	(1,004)
and Bakery	2017	103,490	854	32,950	6,315	19,621	2,062			156,062	9,231
Ingredients	2016	102,636		26,635		17,559				146,831	
	2018	33,129	(1,861)	2,981	(33)					36,110	(1,894)
Soy	2017	34,990	(1,116)	3,014	(105)					38,004	(1,222)
	2016	36,106		3,119						39,226	
Revenue	2018	170,959	(4,805)	60,432	3,322	46,030	( 4,765)	23,422	( 552)	300,844	(6,801)
total	2017	175,764	(1,642)	57,110	7,626	50,795	5,982	23,974	3,132	307,645	15,098
total	2016	177,406		49,484		44,813		20,842		292,547	

(Note) The Above revenue are revenue to outside customers (revenue after eliminating inside sales).

### (2). Operating profit

(2). Op	eratin	g prof	it										(Un	it: JPY 1	million)
	FY	Jaț	oan	A	Asia		ericas	Eu	rope	Elimi	nated	admin	oup istrative enses		lidated otal
			VS.		VS.		VS.		VS.		VS.		VS.		VS.
			Previous Year		Previous Year		Previous Year		Previous Year		Previous		Previous		Previous Year
	2018	3,984		1,235	(470)	1,753	(545)	1,165	735	9	Year (58)		Year	8,148	860
Oils and	2010	,	,	,	```	,	` '			-	. ,				
Fats		2,785	(174)	1,705	272	2,298	680	430	(441)	67	(1)			7,288	337
	2016	2,959		1,433		1,618		871	0	68				6,951	
Confectionery	2018	8,276	(490)	2,121	(608)	1,360	( 43)			(1,006)	(1,061)			10,753	(2,201)
and Bakery	2017	8,766	125	2,729	260	1,403	677			55	83			12,954	1,146
Ingredients	2016	8,641		2,469		726				(28)				11,808	
	2018	2,648	(522)	584	279					56	(14)			3,289	(257)
Soy	2017	3,170	279	305	(218)					70	(97)			3,546	(36)
	2016	2,891		523						167				3,582	
	2018	( 1,188)	(1,436)	( 45)	(38)	(9)	(16)			1,243	1,491				
Consolidated adjustment	2017	248	(55)	(7)	(4)	7	14			(248)	44				
uujustmene	2016	303		(3)		(7)				(292)					
Group	2018											(3,665)	(357)	(3,665)	(357)
administrative	2017											(3,308)	(660)	(3,308)	(660)
expenses	2016											( 2,648)		( 2,648)	
Operaing	2018	13,722	(1,249)	3,897	(836)	3,103	( 606)	1,165	735	302	357	(3,665)	(357)	18,525	(1,956)
profit	2017	14,971	176	4,733	310	3,709	1,373	430	(441)	(55)	29	(3,308)	(660)	20,481	787
total	2016	14,795		4,423		2,336		871		( 84)		( 2,648)		19,694	

\*Will change segments and segment names. Changing confectionary and bakery ingredients to industrial chocolate and emulsified and fermented ingredients, oils and fats to vegetable oils and fats, and soy to soy-based ingredients.

### ◆ 10. Medium-term strategic products Sales volume (YoY) Due to business segment change and business growth in each global area, we have changed the aggregation target and classification from FY2019.

					FY20	)17						FY2	018				
Segment	Product		1Q	2Q	1st half	3Q	4Q	2nd half	FY2017	1Q	2Q	1st half	3Q	4Q	2nd half	FY2018	2019 E
		Japan	105%	90%	97%	102%	100%	101%	99%	96%	98%	97%	96%	96%	96%	97%	100%
		Americas	89%	89%	89%	76%	88%	82%	85%	104%	103%	104%	109%	93%	101%	102%	119%
Vegetable Oils	Hard butters	Southeast Asia	92%	98%	95%	133%	111%	122%	108%	112%	102%	107%	80%	98%	88%	97%	102%
and Fats	for chocolate	China	106%	97%	102%	128%	116%	122%	114%	83%	103%	90%	96%	87%	91%	91%	103%
		Europe	113%	91%	102%	100%	105%	102%	102%	92%	105%	98%	90%	90%	90%	93%	98%
		Total	96%	93%	95%	105%	102%	104%	99%	103%	102%	103%	91%	95%	93%	97%	105%
		Japan	99%	101%	100%	99%	107%	103%	102%	102%	91%	96%	99%	90%	95%	96%	103%
		Americas	100%	72%	89%	91%	89%	90%	89%	93%	92%	92%	102%	135%	110%	101%	106%※
Industrial	Chocolate	Southeast Asia	128%	121%	124%	147%	107%	123%	124%	104%	98%	101%	101%	107%	104%	103%	127%
Chocolate	onocolate	China	88%	100%	95%	95%	85%	89%	92%	141%	114%	127%	114%	121%	118%	122%	106%
		Europe	114%	106%	110%	104%	101%	102%	105%	122%	131%	127%	91%	117%	105%	123%	105%
		Total	104%	95%	100%	103%	99%	101%	101%	100%	96%	98%	105%	110%	107%	103%	110%
	-	Japan	93%	105%	98%	110%	110%	110%	104%	104%	101%	102%	94%	99%	96%	99%	103%
Emulsified and	Cream	Southeast Asia	95%	117%	107%	131%	137%	134%	120%	132%	103%	115%	99%	106%	103%	109%	116%
Fermented	Margarine / shortening	Japan	100%	94%	97%	98%	100%	99%	98%	96%	98%	97%	96%	92%	94%	96%	94%
Ingredients	Marganne / shortening	China	112%	114%	113%	116%	104%	110%	110%	95%	99%	97%	92%	122%	106%	103%	145%
	Filling	China	160%	159%	160%	178%	145%	159%	160%	161%	132%	145%	139%	141%	140%	142%	116%
Cau haas i	Soy protein ingredients	Japan	105%	106%	105%	100%	100%	100%	103%	104%	104%	104%	105%	102%	104%	104%	103%
Soy-based Ingredients	Soy protein foods	Japan	94%	99%	97%	84%	81%	83%	89%	83%	84%	83%	103%	105%	104%	93%	106%
	Functional agents	Japan	106%	111%	108%	96%	99%	98%	103%	96%	107%	102%	91%	107%	99%	101%	113%

\*Blommer is no included

# Key points

Vegetable Oils and Fats	FY18	In FY2018, hard butters for chocolate sales volume by the Vegetable Oils and Fats business were firm on sales of high value- added CBE in the Americas, Southeast Asia, and China. However, sales volume declined due to a continued focus on profitable sales in Japan and decreased sales volume for CBS and other products overseas.
	FY19	As for the FY2019 sales volume plan for hard butters for chocolate in the Vegetable Oils and Fats business, we forecast increased global sales of chocolate to drive increased sales volume for hard butters for chocolate in the Americas and Southeast Asia.
Industrial Chocolate	FY18	In FY2018, despite the impact of excessive heat in Japan, sales volume for industrial chocolate were firm thanks to contributions of the newly consolidated IFS (Australian chocolate manufacturing company) and sales growth in China and Europe.
	FY19	In FY2019, we will increase sales volume for industrial chocolate on the new consolidation of IFS, sales growth in Southeast Asia, and increased volume in Europe.
Emulsified and Fermented	<sup>1</sup> FY18	In 2018, From the new plant in China resulted in a significant increase in filling sales.
Ingredients	FY19	In 2019, Full-year contributions from the new plant in China will increase margarine and fillings.
Soy-based Ingredients	FY18	In FY2018, sales volume for the soy-based ingredients business decreased due to renovations at the plant that manufactures
ingredients	FY19	In FY2019, we forecast the Soy-based Ingredients business will recover from renovations at the plant for manufacturing soy protein foods and see increased demand for water soluble soy polysaccharides.

### ♦(Reference) [Fuji Oil (Japan)]Domestic sales volume, Revenue (by major product)

We have changed the aggregation target and classification from FY2019 (P11), however we have posted FY2018 results in the conventional classification.

	Jecund	FY	FY2017				FY	FY2018					FY			
		2016	1Q	2Q	1st half	3Q	4Q	2nd half	2017	1Q	2Q	1st half	3Q	4Q	2nd half	2018
Oils for food processing	Volume	104%	99%	91%	95%	84%	90%	87%	91%	96%	104%	100%	101%	101%	101%	101%
Ons for food processing	Sales	101%	107%	97%	102%	91%	93%	92%	97%	94%	99%	96%	95%	91%	93%	95%
Hard butters for chocolate	Volume	109%	105%	90%	97%	102%	100%	101%	99%	96%	98%	97%	96%	96%	96%	97%
	Sales	106%	101%	89%	94%	99%	99%	99%	97%	97%	97%	97%	97%	97%	97%	97%
Oils and Fats	Volume	105%	99%	91%	95%	86%	91%	88%	92%	96%	104%	100%	101%	101%	101%	100%
	Sales	102%	105%	94%	99%	93%	94%	93%	96%	96%	100%	98%	97%	93%	95%	96%
Chocolate	Volume	104%	99%	101%	100%	99%	107%	103%	102%	102%	91%	96%	99%	90%	95%	96%
chocolate	Sales	105%	99%	100%	99%	99%	103%	101%	100%	101%	91%	96%	99%	93%	96%	96%
Cream	Volume	97%	93%	105%	98%	110%	110%	110%	104%	104%	101%	102%	94%	99%	96%	99%
Cream	Sales	96%	89%	105%	96%	107%	111%	109%	103%	106%	103%	105%	96%	99%	98%	101%
Margarine / shortening	Volume	99%	100%	94%	97%	98%	100%	99%	98%	96%	98%	97%	96%	92%	94%	96%
Margarine / shortening	Sales	96%	100%	96%	98%	99%	99%	99%	99%	98%	100%	99%	100%	95%	98%	98%
Ducasantiana	Volume	75%	63%	100%	80%	110%	94%	102%	90%	139%	95%	114%	100%	92%	96%	105%
Preparations	Sales	73%	69%	104%	86%	124%	112%	118%	101%	145%	110%	124%	98%	86%	92%	107%
Confectionery	Volume	97%	95%	100%	97%	102%	103%	103%	100%	101%	96%	98%	97%	93%	95%	97%
and Bakery Ingredients	Sales	98%	97%	101%	99%	102%	102%	102%	101%	101%	97%	99%	99%	94%	97%	98%
	Volume	100%	105%	106%	105%	100%	100%	100%	103%	104%	104%	104%	105%	102%	104%	104%
Soy protein ingredients	Sales	97%	101%	102%	101%	97%	99%	98%	100%	104%	104%	104%	108%	106%	107%	106%
	Volume	97%	94%	99%	97%	84%	81%	83%	89%	83%	84%	83%	103%	105%	104%	93%
Soy protein foods	Sales	98%	94%	101%	98%	84%	84%	84%	91%	86%	85%	86%	106%	104%	105%	95%
	Volume	108%	106%	111%	108%	96%	99%	98%	103%	96%	107%	102%	91%	107%	99%	101%
Functional agents	Sales	108%	108%	114%	111%	97%	102%	100%	105%	97%	111%	104%	91%	107%	99%	102%
	Volume	97%	92%	103%	98%	106%	93%	99%	98%	95%	88%	92%	101%	101%	101%	96%
Raw Soy milk	Sales	94%	93%	103%	98%	108%	94%	101%	99%	95%	91%	93%	114%	112%	113%	103%
	Volume	101%	95%	99%	97%	97%	96%	96%	97%	98%	97%	98%	101%	101%	101%	99%
Soy	Sales	99%	100%	104%	102%	93%	94%	93%	97%	96%	98%	97%	105%	105%	105%	101%
	Volume	101%	97%	96%	96%	93%	96%	95%	95%	98%	100%	99%	100%	98%	99%	99%
Total	Sales	99%			100%	98%	98%	98%	99%	99%	98%	98%	99%	96%	98%	98%
(Note) Due to an internal change																

(Note) Due to an internal change in reporting categories, certain values may differ from materials distributed in the past.

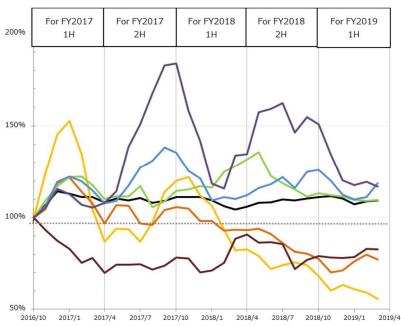
### ♦(Reference) . Medium-term strategic products Sales volume

					FY2	017			FY			FY2	018			FY
		FY2016	1Q	2Q	1st half	3Q	4Q	2nd half	2017	1Q	2Q	1st half	3Q	4Q	2nd half	2018
	Asia	114%	93%	98%	95%	133%	111%	122%	109%	110%	102%	106%	81%	97%	89%	96%
Hard butters for chocolate	Americas	107%	89%	89%	89%	76%	88%	82%	85%	104%	103%	104%	109%	93%	101%	102%
	Europe	102%	113%	91%	102%	100%	105%	102%	102%	92%	105%	98%	90%	90%	90%	93%
	Total	109%	95%	93%	94%	106%	102%	104%	99%	104%	103%	104%	90%	94%	92%	97%
	Asia	116%	120%	118%	119%	135%	102%	116%	117%	109%	100%	104%	103%	109%	106%	105%
Chocolate	Americas	102%	100%	72%	89%	91%	89%	90%	89%	93%	92%	92%	102%	135%	110%	101%
Chocolate	Europe	113%	114%	106%	110%	104%	101%	102%	105%	122%	131%	127%	91%	117%	105%	123%
	Total	107%	106%	84%	99%	106%	95%	100%	100%	99%	100%	100%	102%	134%	116%	109%
Cream	Asia	102%	93%	112%	105%	131%	136%	134%	119%	135%	104%	118%	101%	108%	105%	111%
Margarine / shortening	Asia	112%	112%	114%	113%	116%	104%	110%	110%	95%	99%	97%	91%	129%	108%	99%
Filling	Asia	152%	160%	159%	160%	178%	145%	159%	160%	161%	132%	145%	139%	141%	140%	142%
IFS company is added from FY20180	Q3. It has	been ret	roactiv	ely corr	ected.											
Water soluble soy polysaccharide	Volume	108%	106%	111%	108%	99%	103%	101%	105%	98%	115%	106%	91%	111%	101%	104%
USS	Volume	129%	129%	117%	123%	123%	86%	104%	114%	65%	69%	67%	72%	87%	78%	72%

### ◆11. Market prices for major related raw materials / Major currency rates

- For international markets of major raw materials that could influence our Groups business, this is a list of benchmarks for yen-converted prices and thus may differ from actual market prices for raw materials used.
- Usage periods and allowance assignment periods differ by half a year
- to reflect our Groups raw material allowance timing.

### Transitions in Major relevant raw material markets (after yen conversion) %Market prices from Oct. 1, 2016 set to 100.



EU whole milk powder (published byUSDA) EU butter (published by USDA) Soybean meal (Chicago futures) Currency (JPY/USD)

Cacao beans (London futures) Raw palm oil (CIF Rotterdam JPY/KG)

Raw Palm Kernel oil (CIF Rotterdam JPY/KG))

### Major currency rates

### · P/L Intrest-bearing loans

		FY2017	FY2018	vs. Previ	ous Year	FY2019
		Year-end	Year-end	Difference	Change	forecast
\$	P/L	112.19	110.43	( 1.76)	(1.6)%	113.00
Ψ	B/S	113.00	111.00	(2.00)	(1.8)%	
	P/L	35.16	30.38	( 4.78)	(13.6)%	28.25
BRL	B/S	34.16	28.65	(5.51)	(16.1)%	
€	P/L	126.67	130.42	3.75	+3.0%	132.00
£	B/S	134.94	127.00	( 7.94)	(5.9)%	
RMB	P/L	16.63	16.72	0.09	+0.5%	16.50
RMD	B/S	17.29	16.16	( 1.13)	(6.5)%	

Our group uses exchange contracts for purchasing

# ♦ 12. Progress of Medium-Term Business Plan Progress

19	Portfolio shift			
	Growth strategy Area strategy			
Strengthen management foundation	Financial strategy	Profit structural reform		
Develop global Management structure	Strong financial governance	Cost reduction		

Basic Strategy Basic policy

①Core competence enhancement	
②Growth of soy business	
③Functional high-value added products busines	s
development	

(4) Cost reductions and alignment with global standards

	FY2016	FY2017	FY2018	FY2019 Forecast		FY2020 target
ROE	8.3%	8.8%	7.3%	9.4%	—	10.0%
Net sales margin ratio	4.1%	4.5%	3.8%	_	_	Approx. 5.0%
Total return on asset	107.5%	113.6%	78.5%	—	—	Approx. 115%
financial leverage	1.8x	1.7x	2.5x	—	_	Approx. 1.8x
EPS	140.8 yen	159.9yen	134.7yen	176.8yen	3 year CAGR	EPS
EPS growth rate	31.2%	13.5%	(15.7)%	+31.2%	7.9%	CAGR 8%
Operating profit	19.7 billion	20.5 billion	18.5 billion	24.0 billion	3 year CAGR	Operating profit
Operating profit growth rate	16.9%	4.0%	(9.5)%	+29.5%	6.8%	CAGR 6%
Payout ratio	31.2%	30.0%	37.1%	30.5%	_	Payout ratio 30-40%
Operating each flow	16.5	28.2	22.6	32.0	3 year total	4year cumulative CF
Operating cash flow	billion	billion	billion	billion	82.8 billion	100billion
CCC	110 days	103 days	*105days	105 days	—	
Account receivable	74 days	76 days	_	_	_	10 day
Wholsale assets	65 days	57 days	-	—	-	contraction
Trade payable	29 days	30 days	-	—	—	
Capital expenditure	13.6	14.7	15.9	22.0	3 year total	4 year total of about
	billion	billion	billion	billion	52.6 billion	60-70billion yen
M&A	—	—	Blommer∙IFS	—	—	assurances of 50 billion yen infunding

\*Blommer is no included

# ♦13.Topics

May 2018Construction of a grievance mechanismJune 2018Fuji Oil (Zhang Jia Gang) Establishment of FUJISUNNY PLAZA JINANJuly 2018Fujitsu and Fuji Oil reach information systems partnership agreement Ibaraki University and Fuji Oil Holdings implement cross-appointment system from university to enterpriseJuly 2018Acquisition of Australian Industrial Use Chocolate Manufacturer Publish 2018 Sustainability Report Harald become a wholly-owned subsidiary Establishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing Policy Release of Integrated Report: FUJI OIL Integrated Report 2018October 2018Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018January 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate CompanyFebruary 2019Completed transfer of ownership of JILIN FUJI PROTEIN CO., LTD.		
July 2018Fujitsu and Fuji Oil reach information systems partnership agreement Ibaraki University and Fuji Oil Holdings implement cross-appointment system from university to enterprise Acquisition of Australian Industrial Use Chocolate Manufacturer Publish 2018 Sustainability Report Harald become a wholly-owned subsidiary Establishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing Policy Release of Integrated Report: FUJI OIL Integrated Report 2018 Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018January 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company	May 2018	Construction of a grievance mechanism
July 2018Ibaraki University and Fuji Oil Holdings implement cross-appointment system from university to enterpriseJuly 2018Acquisition of Australian Industrial Use Chocolate Manufacturer Publish 2018 Sustainability Report Harald become a wholly-owned subsidiary Establishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing Policy Release of Integrated Report: FUJI OIL Integrated Report 2018October 2018Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018January 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company	June 2018	Fuji Oil (Zhang Jia Gang) Establishment of FUJISUNNY PLAZA JINAN
July 2018from university to enterprise Acquisition of Australian Industrial Use Chocolate Manufacturer Publish 2018 Sustainability Report Harald become a wholly-owned subsidiary Establishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing Policy Release of Integrated Report: FUJI OIL Integrated Report 2018October 2018Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018January 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company	July 2018	Fujitsu and Fuji Oil reach information systems partnership agreement
July 2018Acquisition of Australian Industrial Use Chocolate Manufacturer Publish 2018 Sustainability Report Harald become a wholly-owned subsidiary Establishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing Policy Release of Integrated Report: FUJI OIL Integrated Report 2018October 2018Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018January 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company		Ibaraki University and Fuji Oil Holdings implement cross-appointment system
Publish 2018 Sustainability ReportHarald become a wholly-owned subsidiaryEstablishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing PolicyRelease of Integrated Report: FUJI OIL Integrated Report 2018Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018October 2018January 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company		from university to enterprise
Harald become a wholly-owned subsidiary Establishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing Policy Release of Integrated Report: FUJI OIL Integrated Report 2018October 2018Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018January 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company		Acquisition of Australian Industrial Use Chocolate Manufacturer
Establishment of FUJI EUROPE AFRICA B.V. Regional HeadquartersAugust 2018Formulate Responsible Cacao Sourcing Policy Release of Integrated Report: FUJI OIL Integrated Report 2018October 2018Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018The Fuji Oil Group joins the Dutch Food Valley community to accelerate R&D and build global collaboration networksJanuary 2019Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company		Publish 2018 Sustainability Report
August 2018       Formulate Responsible Cacao Sourcing Policy         Release of Integrated Report: FUJI OIL Integrated Report 2018         Selected by the Securities Analysts Association of Japan to the list of Companies Making         Notable Improvements in Disclosure 2018         The Fuji Oil Group joins the Dutch Food Valley community to accelerate R&D and build         global collaboration networks         January 2019       Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP		Harald become a wholly-owned subsidiary
August 2018       Release of Integrated Report: FUJI OIL Integrated Report 2018         October 2018       Selected by the Securities Analysts Association of Japan to the list of Companies Making Notable Improvements in Disclosure 2018         The Fuji Oil Group joins the Dutch Food Valley community to accelerate R&D and build global collaboration networks         January 2019       Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company		Establishment of FUJI EUROPE AFRICA B.V. Regional Headquarters
October 2018       Selected by the Securities Analysts Association of Japan to the list of Companies Making         Notable Improvements in Disclosure 2018       The Fuji Oil Group joins the Dutch Food Valley community to accelerate R&D and build         global collaboration networks       Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP         Acquisition of the stock of Blommer Chocolate Company	August 2018	Formulate Responsible Cacao Sourcing Policy
October 2018       Notable Improvements in Disclosure 2018         The Fuji Oil Group joins the Dutch Food Valley community to accelerate R&D and build global collaboration networks         January 2019       Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP         Acquisition of the stock of Blommer Chocolate Company		Release of Integrated Report: FUJI OIL Integrated Report 2018
October 2018       The Fuji Oil Group joins the Dutch Food Valley community to accelerate R&D and build global collaboration networks         January 2019       Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP Acquisition of the stock of Blommer Chocolate Company	October 2018	Selected by the Securities Analysts Association of Japan to the list of Companies Making
The Fuji Oil Group joins the Dutch Food Valley community to accelerate R&D and build global collaboration networks         January 2019       Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP         Acquisition of the stock of Blommer Chocolate Company		Notable Improvements in Disclosure 2018
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Acquisition of the stock of Blommer Chocolate Company		global collaboration networks
Acquisition of the stock of Blommer Chocolate Company	January 2019	Selection of the FUJI OIL HOLDINGS for the Forest A List by the CDP
February 2019 Completed transfer of ownership of JILIN FUJI PROTEIN CO., LTD.		Acquisition of the stock of Blommer Chocolate Company
	February 2019	Completed transfer of ownership of JILIN FUJI PROTEIN CO., LTD.